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Dr. Tatum's report covered two topics: Faculty Utilization and Student Retention.

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ratings with Moody's and Standard and Poors.

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At the Chancellor's request, Dr. Bookout provided a status

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service. Before moving into the committee's agenda items, Gen. Crowell

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n outline of highlights from Mr. Starling's report.

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Men's and Women's Teams placed 2^d

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Women's Team placed 7^h at Sun Belt Championships while the Men's Team

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Women's Golf -

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Men's Golf -

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Men's Golf -under 64 to lead the Men's

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Men's Tennis

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Men's Tennis -

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Women's Basketball

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Men's Basketball

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North Side of Elm Street

Acres: 407
Troy Appraised Value: \$927,000
Estimated Timber Value: \$169,007
14.8 Acres (County 6) Value: \$44,400
Sellers Appraisal: (\$1,220,000)

South Side of Elm Street

Acres: 337
Troy Appraised Value: \$1,018,000
Estimated Timber Value: \$238,013
Sellers Appraisal: (\$1,215,000)

Resolution #3² Notification of Purchase of Property #3

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o Resolution #4² Honoring Retirees

Mr. Vance introduced Resolution No. 4 honoring retirees for 2019. He called for a motion.

ACTION: MR. HIGGINS MADE A MOTION TO ADOPT RESOLUTION NO. 4. WITH A SECOND BY DR. JOHNSON, RESOLUTION NO. 4 PASSED.

Resolution No. 4

Honoring Retirees

WHEREAS, the following Troy University faculty and staff members retired in 2019:

Catherine L. Allard, Reba Allen, Pamela Dowdy Arnold, Steven Scott Bailey, Wendy C. Bailey, James Kenneth Bedsole, Lisa Jean Boutwell, Robert A. Brown, Sara Jo Burks, David Andrew Creamer, Herschel D. Davidson, Patricia F. Davis, Thomas P. Dunn, Matthew Ellis, Myra Griswold Ellis, Lawrence M. Fogelber08 re W*10912 0 612 1008 re W* n EJoTj EMC ET 1d Gj EMC

- x The creation of two Ph.D. programs and more than 30 other undergraduate and graduate academic programs;
- x Ten major construction projects, including the new Student Fitness Center, Rushing Hall, and John M. Long Hall;
- x Accreditation by AACSB International, the foremost accrediting agency for colleges of business and
- x and

WHEREAS, success and welfare, academic excellence, and athletics success;

THEREFORE, BE IT RESOLVED, that the residence hall on the Troy Campus currently known as

V. New Business

Senator Dial asked to be recognized for comment. Mr. Vance called on Senator Dial who suggested that the Board President and Vice President Pro Tem write a letter to the Governor thanking her for all she has done and encouraging her to the new budget for Troy University.

ACTION: SENATOR DIAL ADDED THAT HE MAKES THIS PROPOSAL THAT A LETTER BE SENT ON BEHALF OF THE BOARD TO THE GOVERNOR. MR. VANCE CALLED FOR A SECOND. WITH A SECOND FROM DR. JOHNSON, THE PROPOSAL TO SEND A LETTER TO THE GOVERNOR PASSED.

In continuation, Mr. Vance called on the Chancellor to make some closing remarks.

Chancellor Hawkins thanked everyone for the good work and presentations today. He continued by summarizing the presentations. Below is the summary:

Faculty Utilization

- ‡ Faculty represents 65% of total budget
- ‡ Find balance adjunct and fulltime faculty moving forward
- ‡ Eliminate distal faculty? increase workload
- ‡ Increase number of adjunct faculty online
- ‡ Reduce tenured faculty
- ‡ Lecturers for flexibility
- ‡ Workload equity
- ‡ Find perfect balance between faculty and enrollment **Bold Goal**

Finance

- ‡ Finished year with stable outlook
- ‡

Student Services

- ‡ Housing affordability
- ‡ Fraternity suspension Consultant brought in to review Greek System
- ‡ Alcohol free policy

Enrollment

- ‡ Top factors? Price and academic quality
- ‡ Employment of graduates
- ‡ Own our backyard Grow the Troy Campus but continue to invest other fertile fields
- ‡ Scholarships/Merit awards
- ‡ Bold Goal? return to growth ± Troy 10,000 enrollments

Institutional Advancement

- ‡ Strategic Plan Objectives² grow enrollment, enhance academic recognition, increase scholarships and financial support

Development

- ‡ Total raised for 2019 \$8.4m
- ‡ 2019 Annual Fund \$946,000

Athletics

- ‡ Commended Brent Jones right man at the right time
- ‡ Promoting attendance at events
- ‡ Increase ticket sales

In closing, the Chancellor and the Board recognized Mrs. Debbie Sanders her retirement from Troy University on December 31st. He shared a video tribute. Presentations were made to Mrs. Sanders from the Board and the Chancellor. Following the presentation Mrs. Beth Steed was introduced as Mrs. Sanders replacement.

0 U + L J J L Q V P R Y H G W K D W W K H e n d e r s o n H e r o i c R e w i t h S U H V H Q W accolades from the Board recognizing Mrs. Sanders service to Troy University. With a second from Mr. Harrison, the motion was approved by acclamation.

VI. Adjournment

With no further business to come before the Board, Mr. Higgins made a motion to adjourn. A second was made by Mr. Harrison and the meeting adjourned.

Jack Hawkins, Jr., Ph.D.
Chancellor, Troy University
and Secretary, Board of Trustees

C. Gibson Vance
President Pro Tempore
Troy University Board of Trustees